



**223rd MEETING OF THE SCOTTISH AMBULANCE SERVICE BOARD  
10.00 A.M. ON WEDNESDAY 27 MAY 2026  
MS TEAMS**

**AGENDA**

1.	Patient Story	M Hannan	Head of Corporate Affairs and Engagement
2.	Apologies and Note of Declaration of Interests	T Steele	Chair
3.	Approval of Minutes of Meetings held on 25 March 2026	T Steele	Chair
4.	Approval of Matters Arising	P Hamilton	Board Secretary
	<b>Strategic Direction:</b>		
5.	Board Measurement Framework 2026/27	P Bassett	Chief Operating Officer
6.	Board Quality Indicators Performance Report	M Dickson	Chief Executive
7.	Delivering our 2030 Strategy Update	M Dickson	Chief Executive
	<b>For Approval</b>		
8.	Corporate Risk Register	J Carter	Director of Finance, Logistics & Strategy
9.	Board Standing Orders	P Hamilton	Board Secretary
10.	Culture Programme Proposal	E Gallagher	Director of People and Culture
11.	Health and Care (Scotland) (Act) 2019 Annual Report	E Stirling	Director of Care Quality & Professional Development
12.	Excellence in Care Report	E Stirling	Director of Care Quality & Professional Development
13.	Whistleblowing Annual Report	E Stirling	Director of Care Quality & Professional Development
	<b>For Discussion</b>		
14.	Financial Performance	J Carter	Director of Finance, Logistics & Strategy
15.	Person Centred Care Update	E Stirling	Director of Care Quality & Professional Development
16.	Infection Prevention and Control Activity Update Incorporating Healthcare Associated Infection	E Stirling	Director of Care Quality & Professional Development
17.	Staff Experience and Performance Report	E Gallagher	Director of People and Culture
18.	SAS/NHS24 Collaboration	M Dickson	Chief Executive

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19.	Dementia Delivery Plan 2026 to 2027 <b>For Noting</b>	E Stirling	Director of Care Quality & Professional Development
20.	Chair's verbal report	T Steele	Chair
21.	Chief Executive's verbal report	M Dickson	Chief Executive
22.	Clinical Governance Committee <ul style="list-style-type: none"> <li>Minutes of 09 February 2026 and agenda of meeting held on 11 May 2026</li> </ul>	M Watts	Chair of Committee
23.	Staff Governance Committee <ul style="list-style-type: none"> <li>Minutes of 11 December 2025 and agenda of meeting held on 04 March 2026</li> </ul>	M McCormick	Chair of Committee
24.	Audit and Risk Committee <ul style="list-style-type: none"> <li>Minutes of 22 January 2026 and agenda of 23 April 2026</li> </ul>	C Sinclair	Chair of Committee
25.	Board Development Report	T Steele	Chair
26.	<b>Date of Next Meeting:</b> <ul style="list-style-type: none"> <li>24 June 2026 - Annual Accounts (private meeting)</li> <li>29 July 2026 – Public Board</li> </ul>	T Steele	Chair