



**Scottish
Ambulance
Service**

Working in Partnership with Universities



NOT PROTECTIVELY MARKED

220th MEETING OF THE SCOTTISH AMBULANCE SERVICE BOARD

10.00 A.M. ON WEDNESDAY 26 NOVEMBER 2025

MS TEAMS

AGENDA

- | | | | |
|-----|---|------------|---|
| 1. | Patient Story | J Ward | Medical Director |
| 2. | Note of Declaration of Interests | T Steele | Chair |
| 3. | Approval of Minutes of Meetings held on 24 September 2025 | T Steele | Chair |
| 4. | Approval of Matters Arising | P Hamilton | Board Secretary |
| | Strategic Direction: | | |
| 5. | Board Quality Indicators Performance Report | M Dickson | Chief Executive |
| 6. | Delivering our 2030 Strategy Update | M Dickson | Chief Executive |
| | For Approval | | |
| 7. | Corporate Risk Register | J Carter | Director of Finance, Logistics & Strategy |
| 8. | Climate Change and Sustainability Annual Report | J Carter | Director of Finance, Logistics & Strategy |
| 9. | Excellence in Care Reporting Survey | E Stirling | Director of Care Quality & Professional Development |
| 10. | Board Schedule of Meetings 2026 | P Hamilton | Board Secretary |
| | For Discussion | | |
| 11. | Financial Performance | J Carter | Director of Finance, Logistics & Strategy |
| 12. | Person Centred Care Update | E Stirling | Director of Care Quality & Professional Development |
| 13. | Infection Prevention and Control Activity Update
Incorporating Healthcare Associated Infection | E Stirling | Director of Care Quality & Professional Development |
| 14. | Staff Experience and Performance Report | G Ferguson | Acting Director of Workforce |

Doc: 2025-11-26 SAS Board Agenda	Page 1	Author: Board Secretary
Date 2025-11-26	Version 0.2	Review Date: N/A

15.	SAS/24 Collaboration Verbal Update	M Dickson	Chief Executive
	For Noting		
16.	Winter Contingency Plan	P Bassett	Chief Operating Officer & Deputy Chief Executive
17.	SAS Non-Ministerial Annual Review Feedback Letter	T Steele	Chair
18.	Chair’s verbal report	T Steele	Chair
19.	Chief Executive’s verbal report	M Dickson	Chief Executive
20.	Board Development Update	T Steele	Chair
21.	Clinical Governance Committee <ul style="list-style-type: none">Minutes of 11 August 2025 and agenda of meeting held on 10 November 2025	S Currie	Chair of Committee
22.	Audit and Risk Committee <ul style="list-style-type: none">Minutes of 12 June 2025 and agenda of 16 October 2025	C Sinclair	Chair of Committee
23.	Date of Next Meeting: <ul style="list-style-type: none">28 January 2026	T Steele	Chair