



NOT PROTECTIVELY MARKED

Public Board Meeting

**25 May 2022
Item No 17**

THIS PAPER IS FOR NOTING

BOARD DEVELOPMENT SESSION REPORT

Lead Director Author	Tom Steele, Chair Lindsey Ralph, Board Secretary
Action required	The Board is asked to note the report.
Key points	This paper provides information on the most recent Board Development sessions held on 29 March and 27 April 2022.
Timing	Board Development sessions are held bi-monthly and a report is provided to the next public Board meeting on the main items discussed.

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SCOTTISH AMBULANCE SERVICE BOARD

REPORT FROM BOARD DEVELOPMENT SESSION

TOM STEELE, CHAIR

SECTION 1: PURPOSE

Board Development sessions are held bi-monthly and provide an opportunity for Board members to consider issues in detail and improve members' understanding and knowledge of what are often complex subjects. The format of the sessions usually consists of a presentation or briefing from Executive Directors and managers leading the area of work, or staff involved in the work, followed by discussion and questions from members or a workshop focused on areas for board development.

SECTION 2: BACKGROUND

Board Development sessions are not decision making meetings. The Board's Code of Corporate Governance sets out the decision making process which is observed. The sessions do however assist the decision making process through in depth exploration and analysis of an issue which may be the subject of a formal board decision. They also provide an opportunity for updates on ongoing strategic matters.

SECTION 3: DISCUSSION

The Board Development session on 29 March 2022 was held in Glasgow and the session on 27 April 2022 was held virtually by MS Teams.

29 March 2022

The main focus of this session was an update on the development of the Service's 2030 Strategy and to discuss the broad objectives, deliverables and timeline.

The Board also received a presentation on the Service's Digital programme of work which included development of the Service's Digital and Data Strategy, cyber resilience and the ICT work plan for 2022/23. Other matters discussed were Community First Responders and the reinstatement of the Non Executive Director staff engagement visits following the easing of social distancing restrictions.

27 April 2022

The main focus of this session was the Board's annual Risk Workshop, facilitated by the Service's internal auditors, to review the Board's risk appetite and corporate risks for 2022/23.

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Other matters discussed were an update on the development of the Service's 2030 strategy and outline plan and a presentation on the Service's Emergency Response Time Modelling. Board members received a presentation at this session from Audit Scotland on the recommendations from the Audit Scotland NHS in Scotland 2021 report.

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