



**Scottish  
Ambulance  
Service**

Working in Partnership with Universities



**NOT PROTECTIVELY MARKED**

## **222nd MEETING OF THE SCOTTISH AMBULANCE SERVICE BOARD**

**10.00 A.M. ON WEDNESDAY 25 MARCH 2026**

### **MS TEAMS**

### **AGENDA**

- |                             |  |                  |   |
|-----------------------------|--|------------------|---|
| 1.                          | Patient Story  | J Ward/D Bywater | Medical Director/Lead Consultant Paramedic            |
| 2.                          | Apologies and Note of Declaration of Interests   | T Steele         | Chair   |
| 3.                          | Approval of Minutes of Meetings held on 28 January 2026  | T Steele         | Chair   |
| 4.                          | Approval of Matters Arising  | P Hamilton       | Board Secretary                                       |
| <b>Strategic Direction:</b> |  |                  |   |
| 5.                          | Board Quality Indicators Performance Report  | M Dickson        | Chief Executive                                       |
| 6.                          | Delivering our 2030 Strategy Update  | M Dickson        | Chief Executive                                       |
| <b>For Approval</b>         |  |                  |   |
| 7.                          | Corporate Risk Register  | J Carter         | Director of Finance, Logistics & Strategy             |
| 8.                          | Culture Work Programme   | M Dickson        | Chief Executive                                       |
| <b>For Discussion</b>       |  |                  |   |
| 9.                          | Financial Performance  | J Carter         | Director of Finance, Logistics & Strategy             |
| 10.                         | Person Centred Care Update   | E Stirling       | Director of Care Quality & Professional Development   |
| 11.                         | Infection Prevention and Control Activity Update Incorporating Healthcare Associated Infection | E Stirling       | Director of Care Quality & Professional Development   |
| 12.                         | Staff Experience and Performance Report  | G Ferguson       | Acting Director of Workforce                          |
| 13.                         | SAS/24 Collaboration Verbal Update   | M Dickson        | Chief Executive                                       |
| <b>For Noting</b>           |  |                  |   |
| 14.                         | Health and Care Staffing (Scotland) Act Q3 Report  | E Stirling       | Director of Care Quality and Professional Development |

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|-----|--|------------|--------------------|
| 15. | Chair's verbal report  | T Steele   | Chair              |
| 16. | Chief Executive's verbal report  | M Dickson  | Chief Executive    |
| 17. | Audit and Risk Committee <ul style="list-style-type: none"> <li>• Minutes of 16 October 2025 and agenda of meeting held on 22 January 2026</li> </ul>        | C Sinclair | Chair of Committee |
| 18. | Clinical Governance Committee <ul style="list-style-type: none"> <li>• Minutes of 10 November 2025 and agenda of meeting held on 09 February 2026</li> </ul> | S Currie   | Chair of Committee |
| 19. | Board Development Report   | T Steele   | Chair              |
| 20. | <b>Date of Next Meeting:</b> <ul style="list-style-type: none"> <li>• 27 May 2026</li> </ul>   | T Steele   | Chair              |